Be One Step Ahead

September 2022

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Today's Presenters

Marc Noble
Director of Customer Engagement and Success, Waters Corp.

Marc has held multiple customer support, engagement and success roles at Waters for the past 25 years. He currently is Director of Customer Experience and Success within the Customer Experience organization and is responsible for two teams. One runs and manages the Knowledge Sharing and customer Self-Help program (KCS) and the other supporting tools for customer content creation and implementing Waters' content strategy.

Annette Miesbach
Senior Product Marketing Manager, NICE

Annette joined the Product Marketing team 2013. In the Product Marketing team, she is currently responsible for Journey Orchestration (digital-first guided journeys, interaction channels, routing, and proactive outreach).

Prior to her current role with NICE, she had different roles in Product Marketing and Partner Support at an on-premise contact center company.

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Agenda

- The Customer Journey
- Proactive Customer Service
  - Using Knowledge
  - Providing Guidance
  - Anticipating Consumer Needs
  - Empowering Agents
  - Expanding the View
- Knowledge Centered Service and Customer Self-Help at Waters™
- Q & A

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Traditional service approach misses full journey and set of needs

Purchase

Resolve
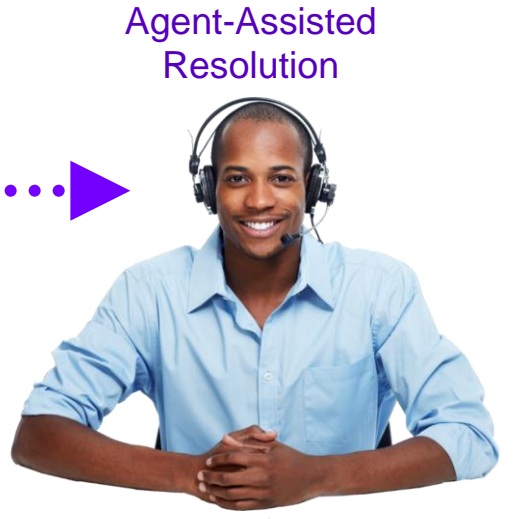
Scheduling

Research

Order Status

Service

19% Seek Agent Assistance

81% Start with Digital-First Interactions

Entry Points

Search Engines

Apps

Website

Proactive
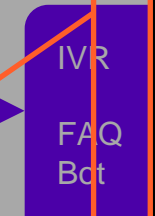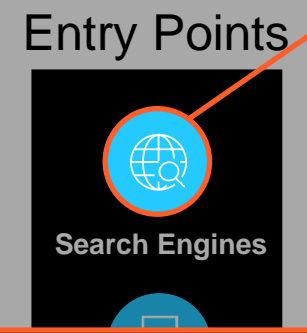
Triage

IVR

FAQ Bot

Bots Knowledge Proactive

Agent-Assisted Resolution

Intelligent Self-Service Resolution

Traditional service approach misses full journey and set of needs

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Resolve

Scheduling

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19% Seek Agent Assistance

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Search Engines

Tria...

IVR

FAQ Bot

Only **15%** of businesses believe that Google is consumers' first stop, when, for almost half of all consumers Google is **always** is the first thing they do.

81% Start with Digital-First Interactions

81% of consumers say that they want more **smarter** self-service options.

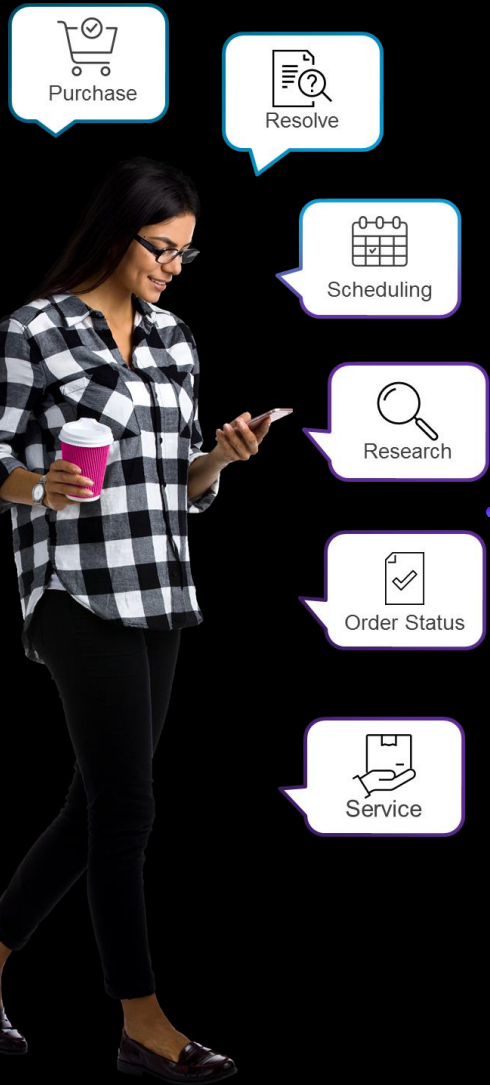Yet businesses believe this this number is at only **60%.**

Bots
...owledge
...roactive

Intelligent Self-Service Resolution

Today's Focus:
How to Provide Digital CX that Wows your Customers
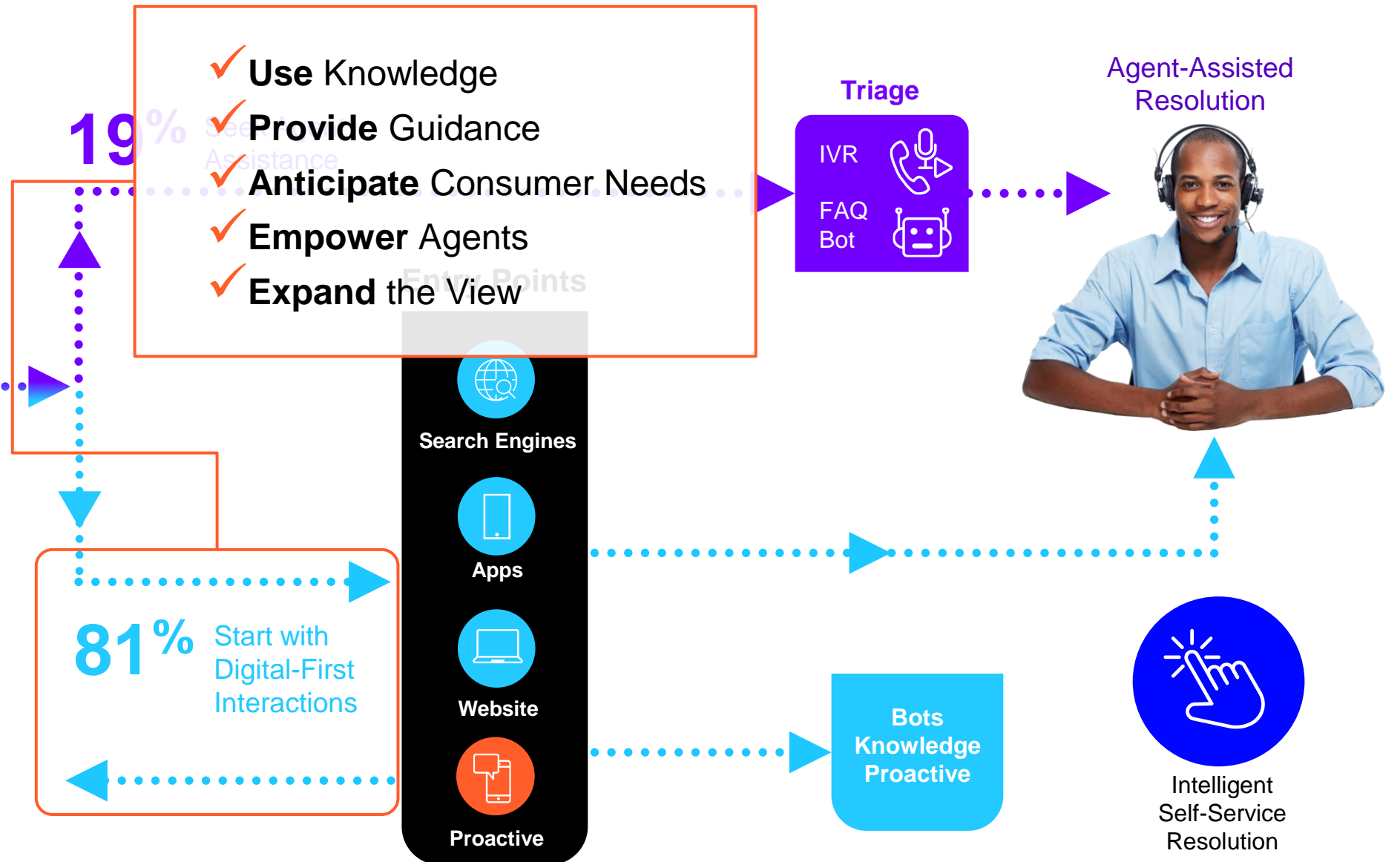
Purchase

Resolve

Scheduling

Research

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Service

19% Seek Assistance

✓ **Use** Knowledge

✓ **Provide** Guidance

✓ **Anticipate** Consumer Needs

✓ **Empower** Agents

✓ **Expand** the View

Entry Points

81% Start with Digital-First Interactions

Search Engines

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Five Tips: Proactive Customer Service

1. "Anticipate the need"; Proactively reach out to consumers in their channel of choice.

2. When consumers are starting to search for a resolution (e.g. Google), be right there.

3. At the first sign of friction, reach out immediately, with personalized, targeted, relevant assistance.

4. When consumers visit your website, drive engagement, don't "hide" behind "Contact Us".

5. Support your Agents: predict consumers next question / action & help agents be prepared.

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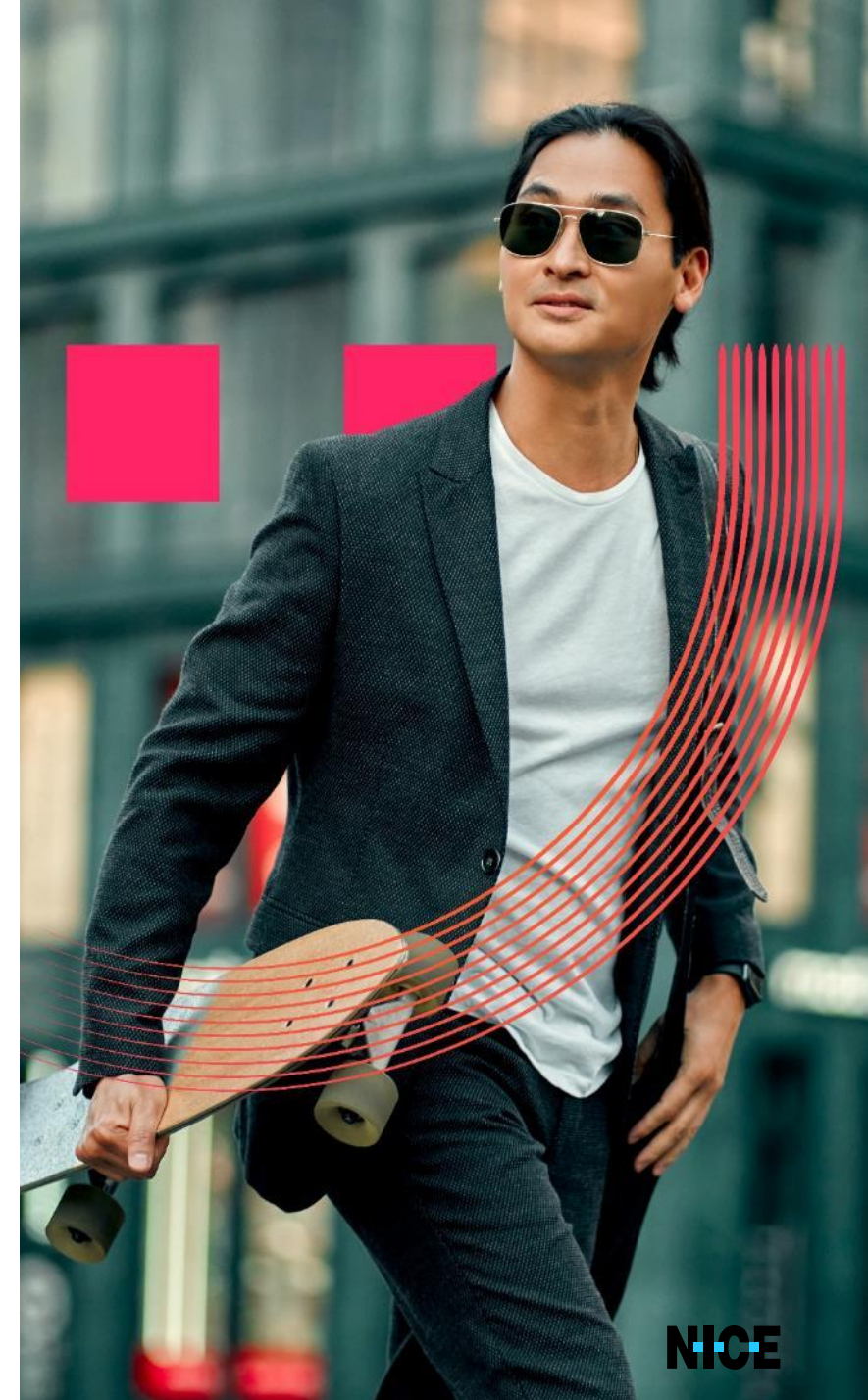
Using Knowledge

- **Proactively** reach out to consumers
- **Share knowledge** that helps consumers resolve issues in their *channel(s) of choice* (preferably self-service)
- There's knowledge **anywhere** – use it!
- Enable a **seamless journey** across channels
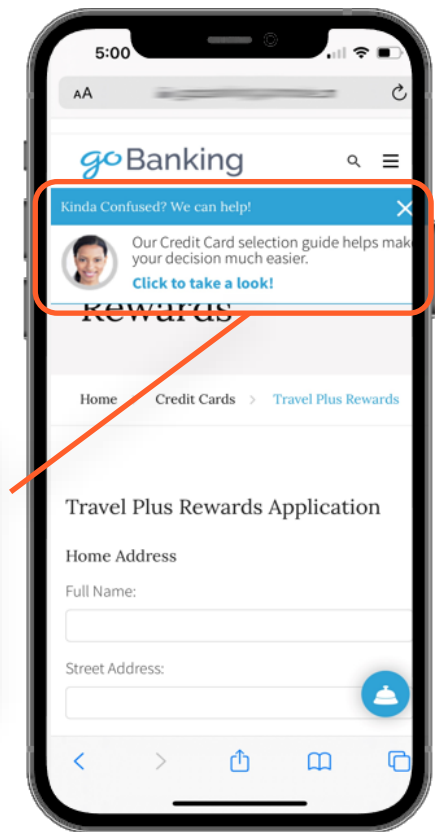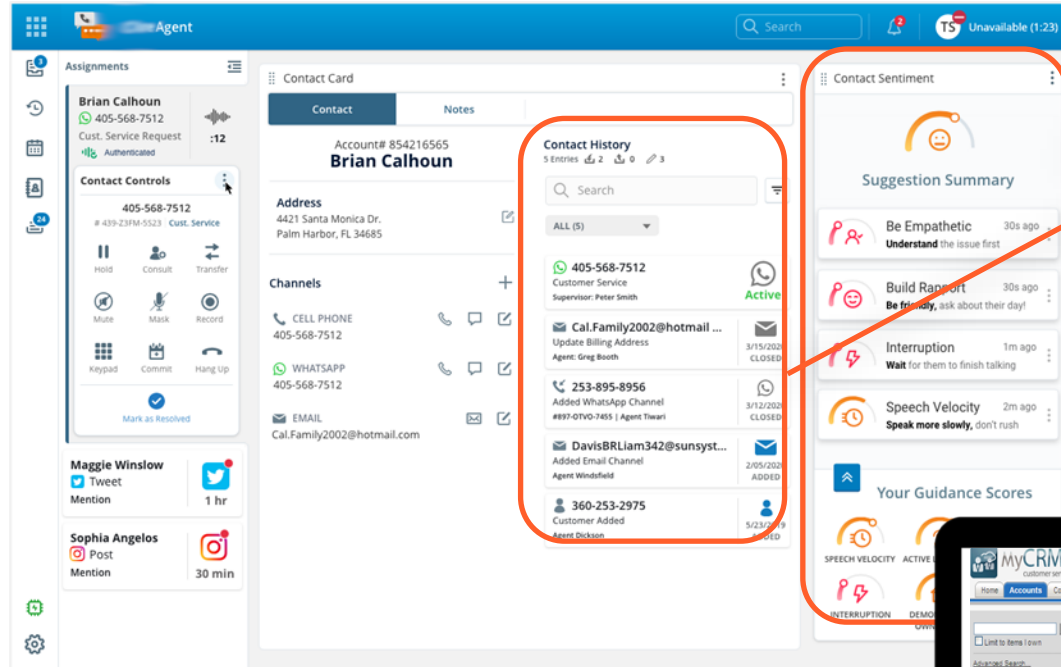- **Guide** consumers along the journey

Knowledge Base

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Guiding Consumers…
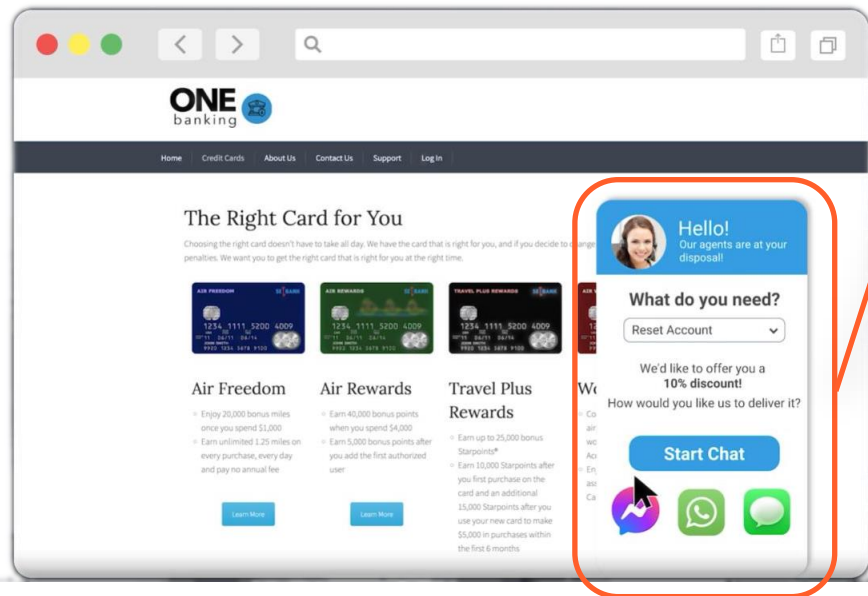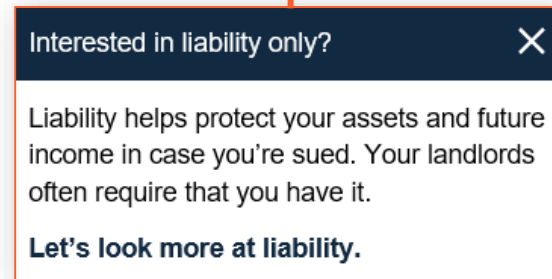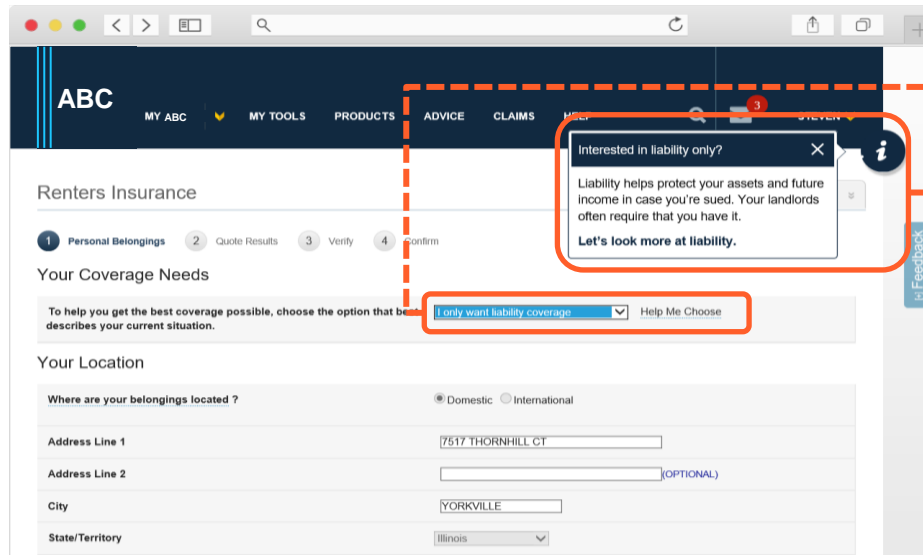
Proactively guide website visitors to interactions in their preferred channel.

Offer contextually relevant guidance for digital self-service journeys - mobile device.

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Guiding Agents…

Unified Agent interface

Provide agents with real-time, ongoing guidance on soft-skills.

Interaction history and access to customer data.
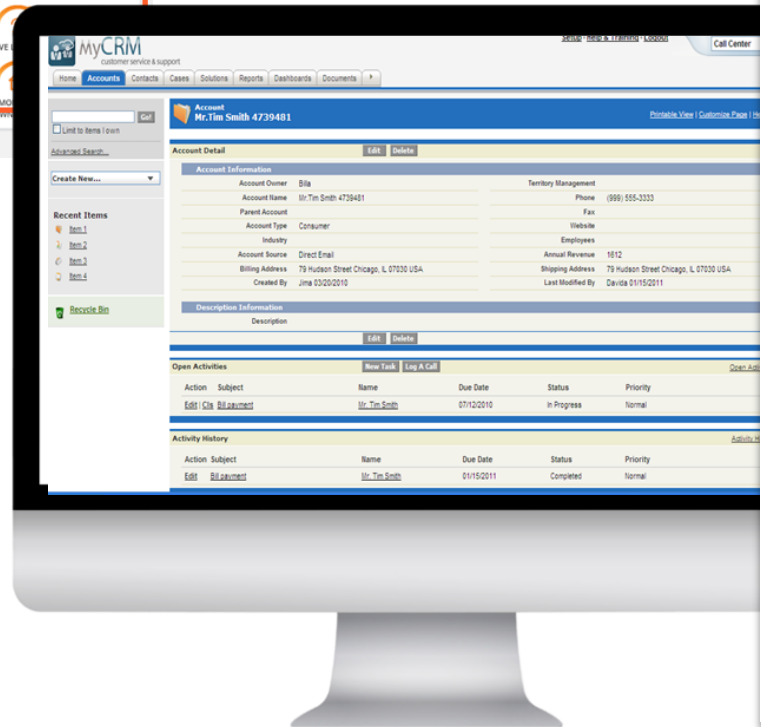
Churn Risk
Evaluate need to transfer to customer retention group
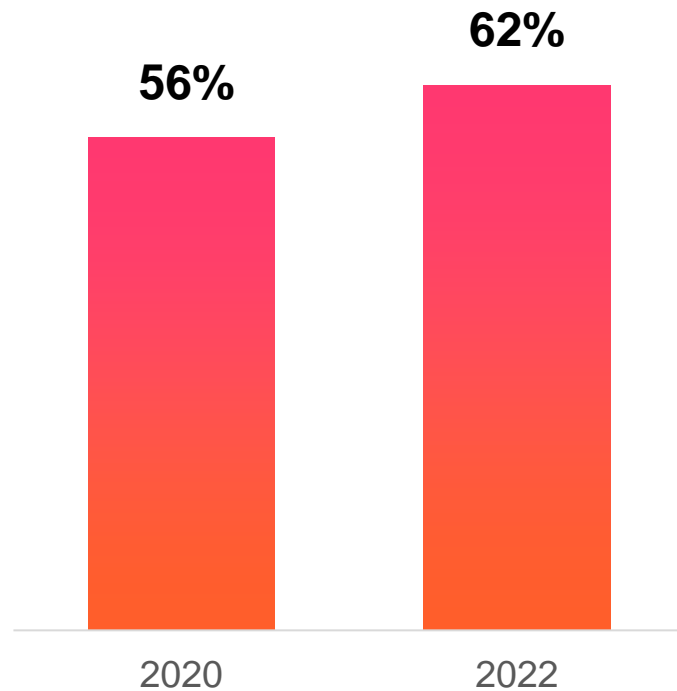
Guidance: Retention
Account Details:
• Customer since 2008
• Member of the triple-play plan
• Latest feedback score 9/10

Thank you for being a loyal customer! We have a special loyalty program for customers just like you. Would you like to hear more about it?

Account View

Loyalty Program

Anticipating Needs…

56%

62%

2020

2022

I expect companies to **anticipate** my needs

- 45% of consumers will switch brand if a company does not anticipate their needs. What you need to do:

  - ✓ Create a customer journey map (find more info here)
  - ✓ Understand the whole CX → reach out proactively at "sensitive" points of the customer journey
  - ✓ Reach out in the customer's Channel of Choice
  - ✓ Self-service? YES!
  - ✓ Containment / engagement
  - ✓ Help consumers resolve issues by proactively providing / sharing knowledge

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Empowering Agents

1 **TECHNOLOGY***

2 **EXPERIENCE***

3 **METRICS***

4 **PROCESS**

*The Inner Circle Guide to Agent Engagement and Empowerment

Expanding the View…

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Intelligently meet your customers **wherever their journey begins**, enable resolution through **data driven self-service**, and **prepare** agents to successfully resolve **any needs** event.

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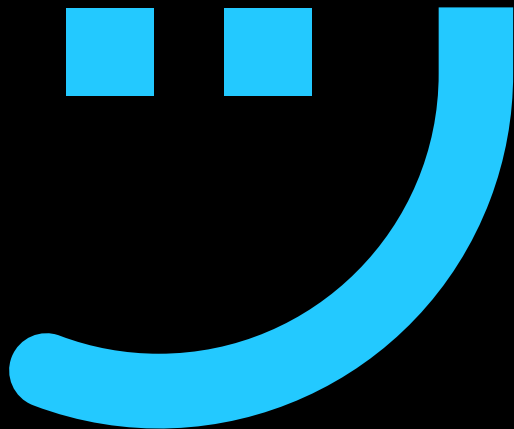
# POLL QUESTION

Does your Business have / use a Knowledge Management Strategy?

○ No, we do not.

○ No, not yet, but we are looking into it.

○ Yes, we have a plan and are implementing.

○ Yes, we do.

○ Yes, we are updating.

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Knowledge Centered Service and Customer Self-Help

Marc Noble
Director of Customer Engagement and Success

Waters Corporation

Waters Corporation is the world's leading **specialty measurement** company focused on improving human health and well-being through the application of high-value analytical technologies and industry leading scientific expertise.
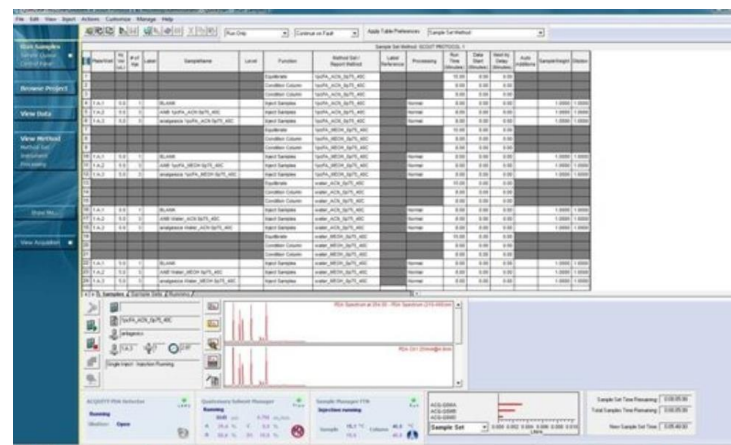
Our Customers

Biopharmaceutical

Pharmaceutical

Chemical

Health Sciences

Food

Environmental

Forensic Toxicology

More About Us…

Year founded: 1958
2020 Revenues: US $2.9 billion

Number of Employees: approximately **7,800, including 54% in sales and service roles maintaining direct links with customers**
Operating in 35 countries, including 15 manufacturing facilities, with products available in more than 100 countries

Waters Corp. designs, manufactures, sells and services analytical technologies: liquid chromatography, mass spectrometry, and thermal analysis

KCS at Waters "Original Mission"

support.waters.com

Original Mission:

To significantly **increase the efficiency and effectiveness** of the global service and support organizations by gathering, formatting and sharing knowledge at the time that it is needed and through the appropriate platform. This, in turn, drives customer success.
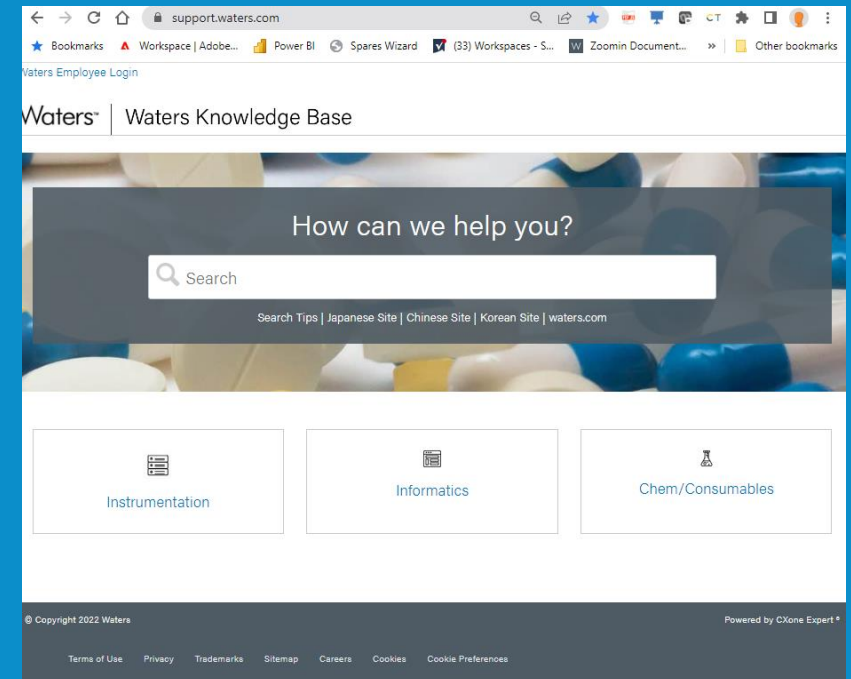
Our Solution

- Partnership with MindTouch/CX1 Expert, DBKay and Associates and Spartan Software

- Implemented KCS Practices 2016 (pilot)

- Service Transformation Initiative
  - KCS
  - Global Consistency
  - Global Knowledge Sharing
  - Tool Modernization

- Success of Knowledge Base quickly adopted as a Customer Engagement Strategy

Customer Experience

Growth is Our Mandate	**Innovation to Change the World**	**Quality is Everyone's Job**	**Customer Experience Excellence**	**People Create the Waters Difference**
Strengthen our success in core market categories and finding new opportunities in others	Bring new solutions to market faster than the competition	Infuse our work with deep expertise and efficiency	Anticipate customer needs and respond with speed	Invest in talent and the technology we need to thrive

Understand	Discover	Concepts	Validate	Implement
What Experience do we want to deliver?	What are we delivering today	Gap Analysis. What has to change to create the desired Experience	Testing changes, measure customer reaction	Creating the training and collateral

Iterate

Amended Mission:

To significantly **increase the efficiency and effectiveness** of the global service and support organizations by gathering, formatting and sharing knowledge at the time that it is needed and through the appropriate platform. This, in turn, drives customer success.

To further **improve the customer experience** by leveraging a robust knowledge base to allow customers to service their own issues (self-service), engage and remain engaged with the entire organization

Great right????

Too much is too much!

Evolve loop - Why is this important?

Product Improvement

Product Quality

Availability

Content Quality

Resolution paths are the answer

Resolution Path
Common/Generic Issue – Diverse Causes
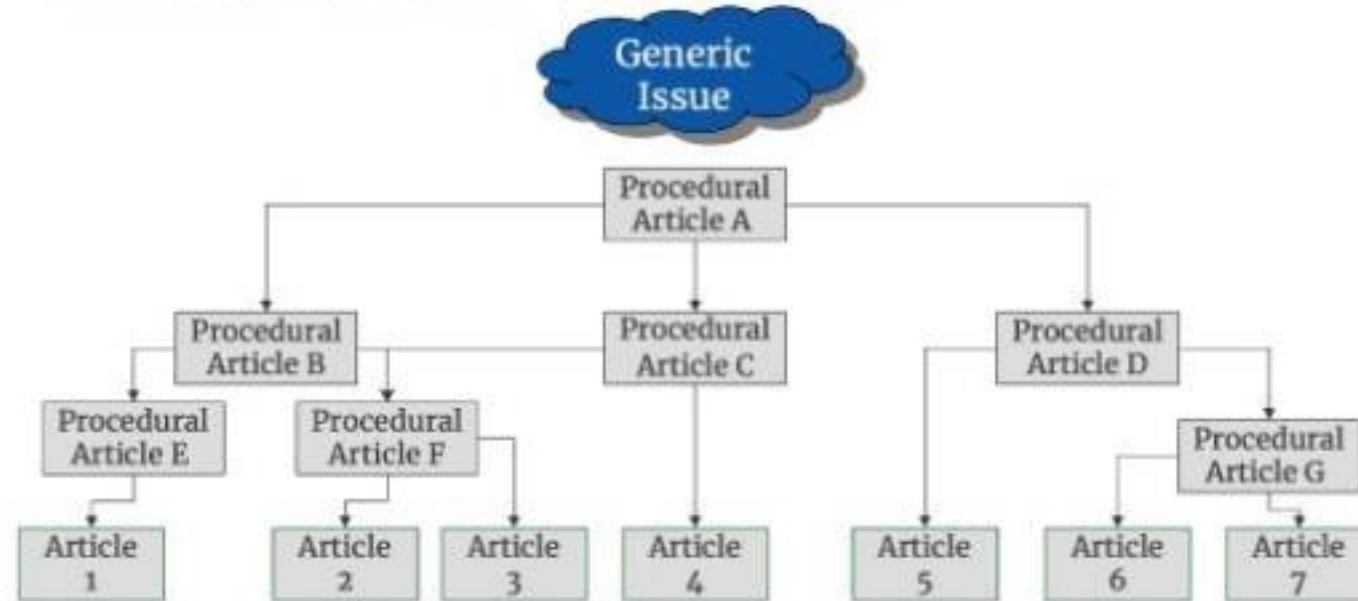
Experience Design Center
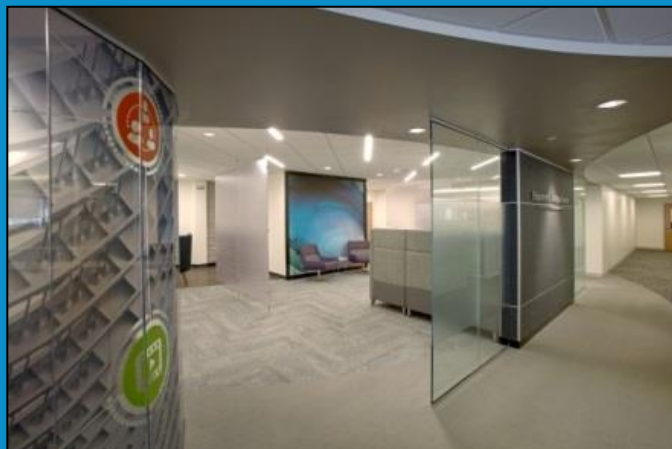
Customer engagement area

Digital lab
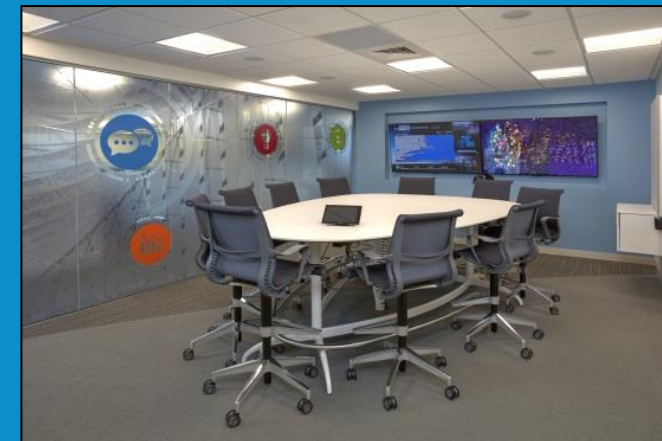
Collaboration room

Audio/Video studio

Wet lab

Observation room

Experience Design Center – Take 2

KDE Program – The What

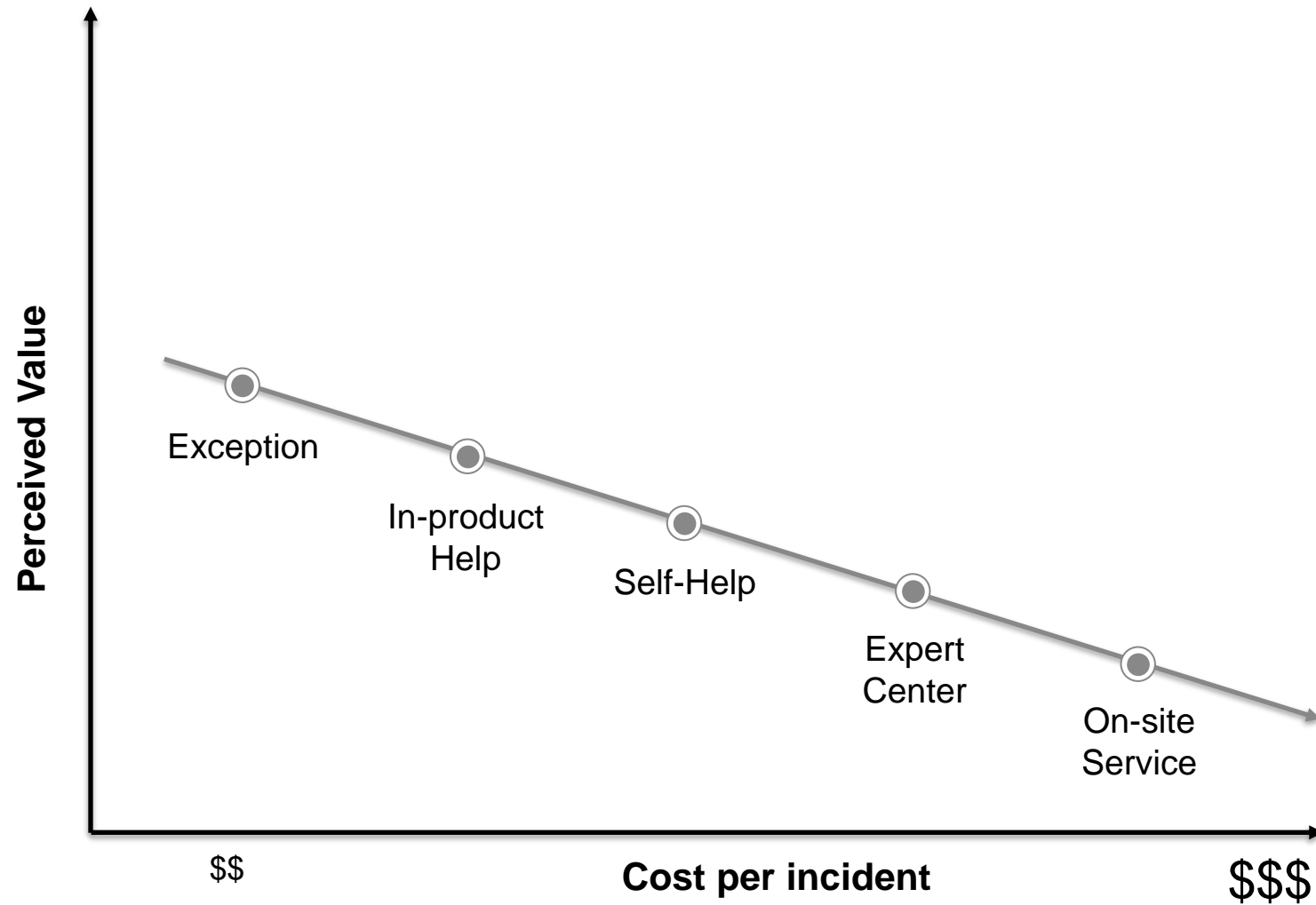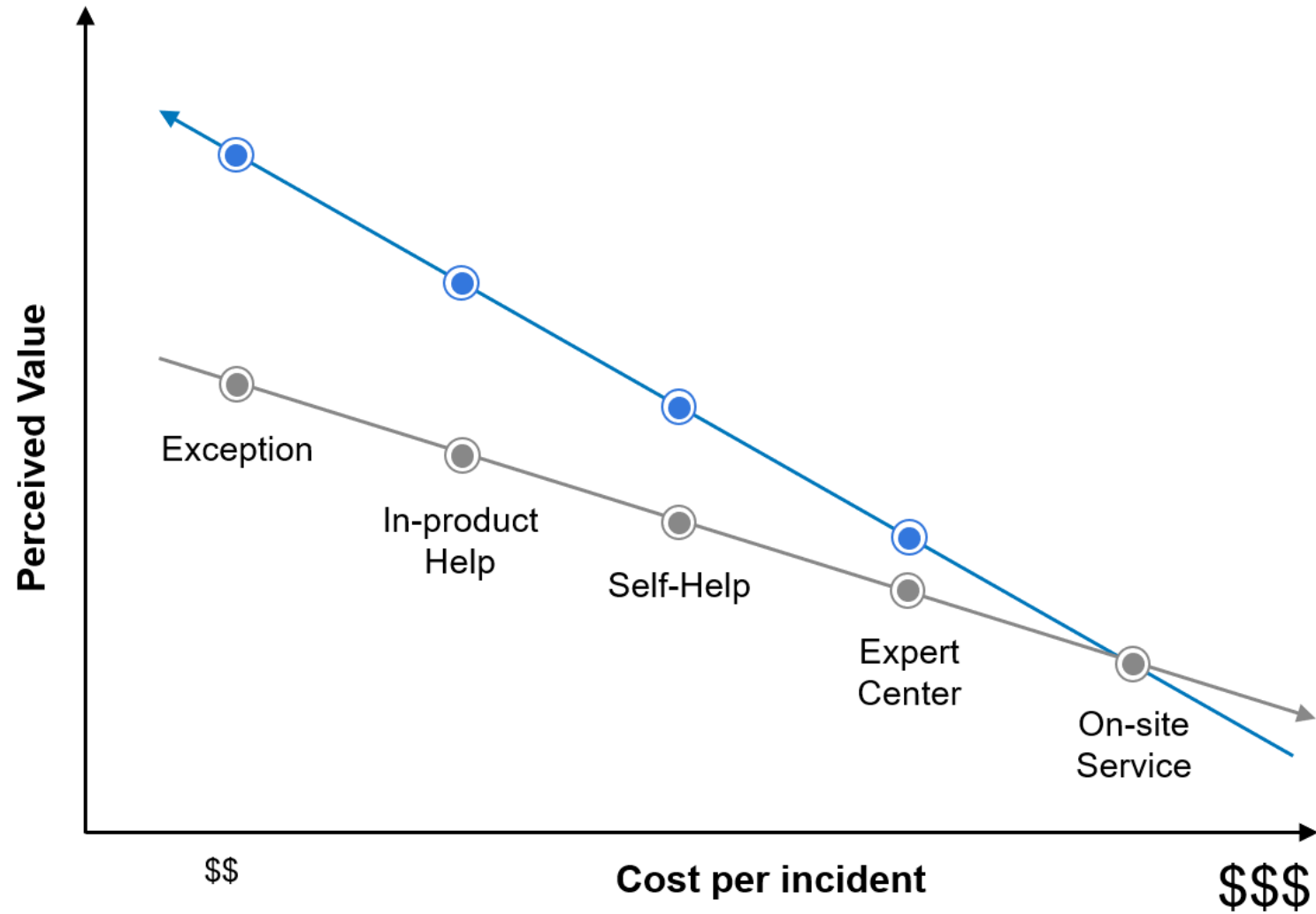| New Training	True understanding of KCS principles, goals and Content Standard
Resolution Path	Customer facing creation Mining for missing content Opportunities for Web Publication
Content Improvement	Match KCS CS and Waters corporate CS Article Enrichment Product Development collaboration

KCS = CI/CD

Constant Never-ending Improvement

KCS Value Proposition

Solve Loop

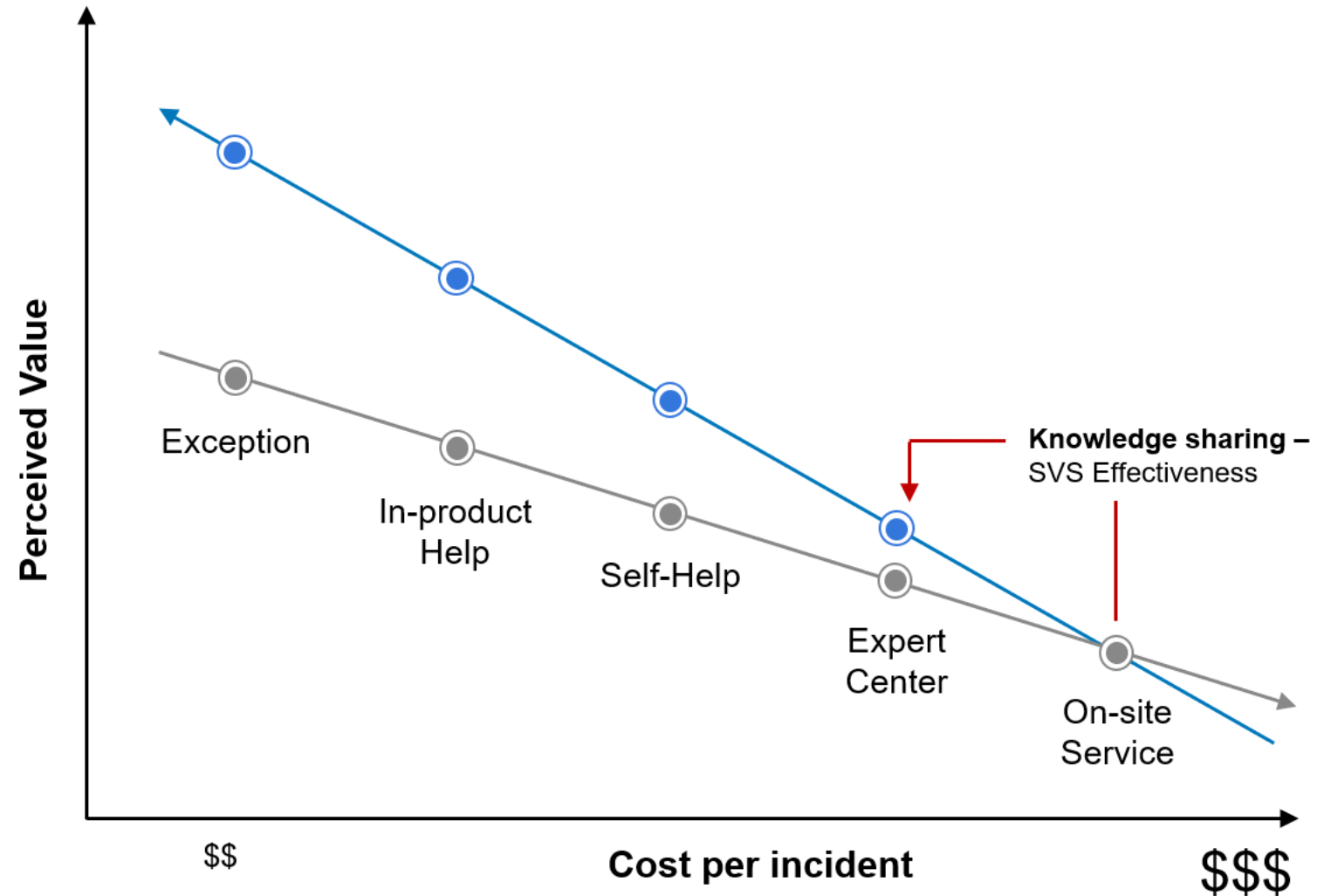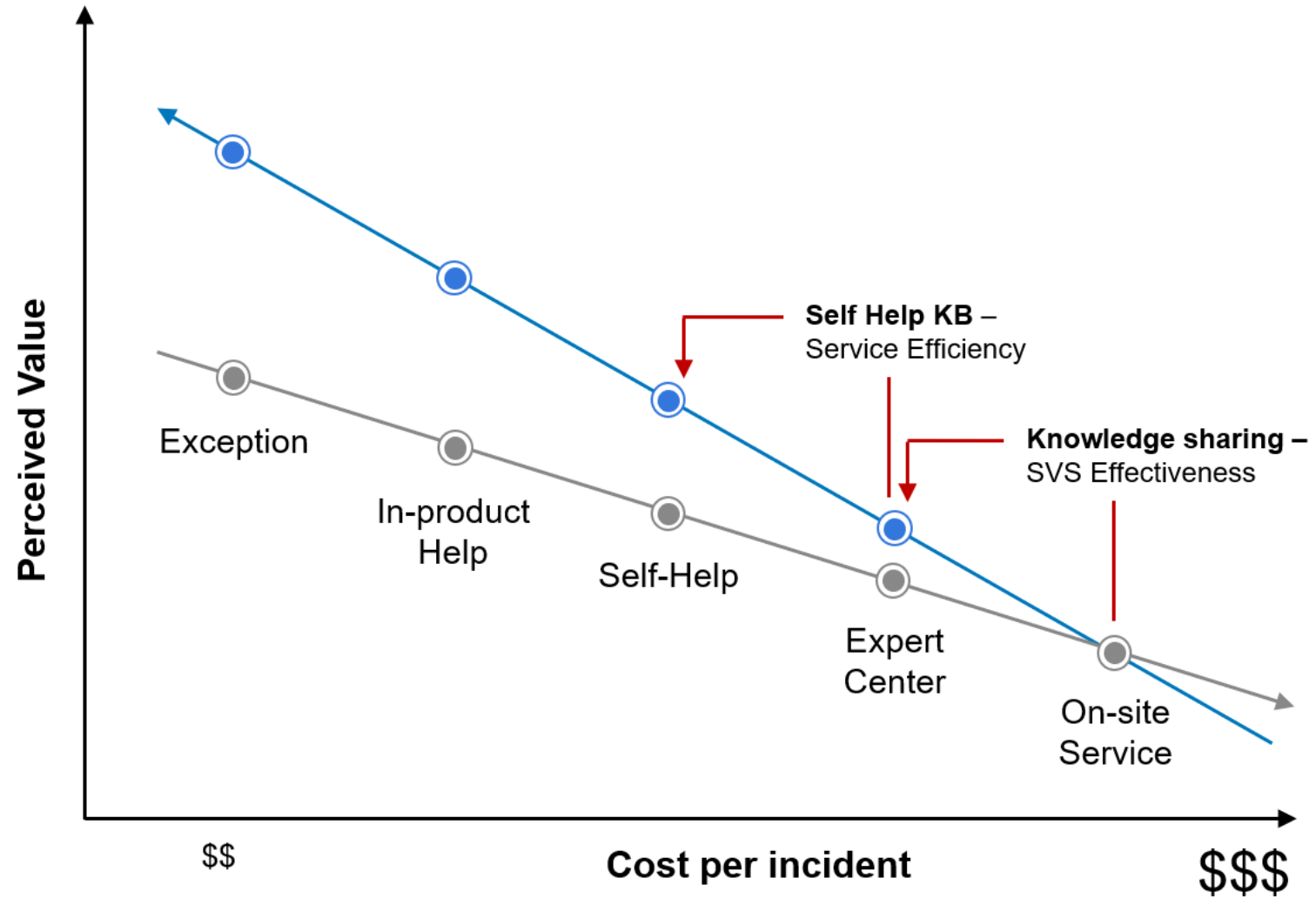Perceived Value vs. Cost per incident ($$ to $$$): Exception, In-product Help, Self-Help, Expert Center, On-site Service

KCS Value Proposition

KCS Value Proposition

Solve Loop

KCS Value Proposition
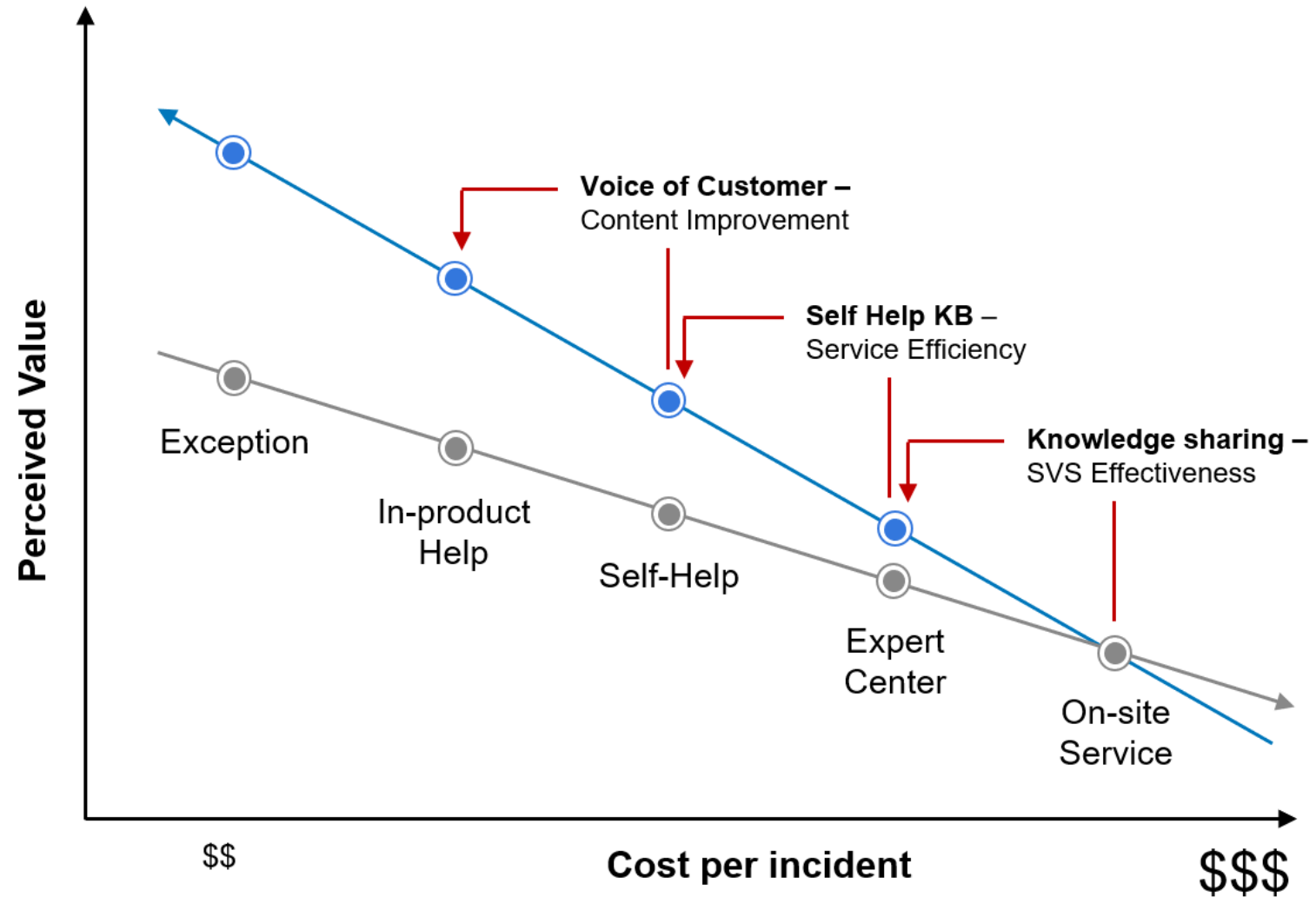
Solve Loop

Issue resolution by **elimination**

Issue resolution by **prevention**

Issue resolution by **automation**

Voice of Customer – Product Improvement

Voice of Customer – Content Improvement

Self Help KB – Service Efficiency

Knowledge sharing – SVS Effectiveness

Perceived Value

Exception

In-product Help

Self-Help

Expert Center

On-site Service

$$ Cost per incident $$$
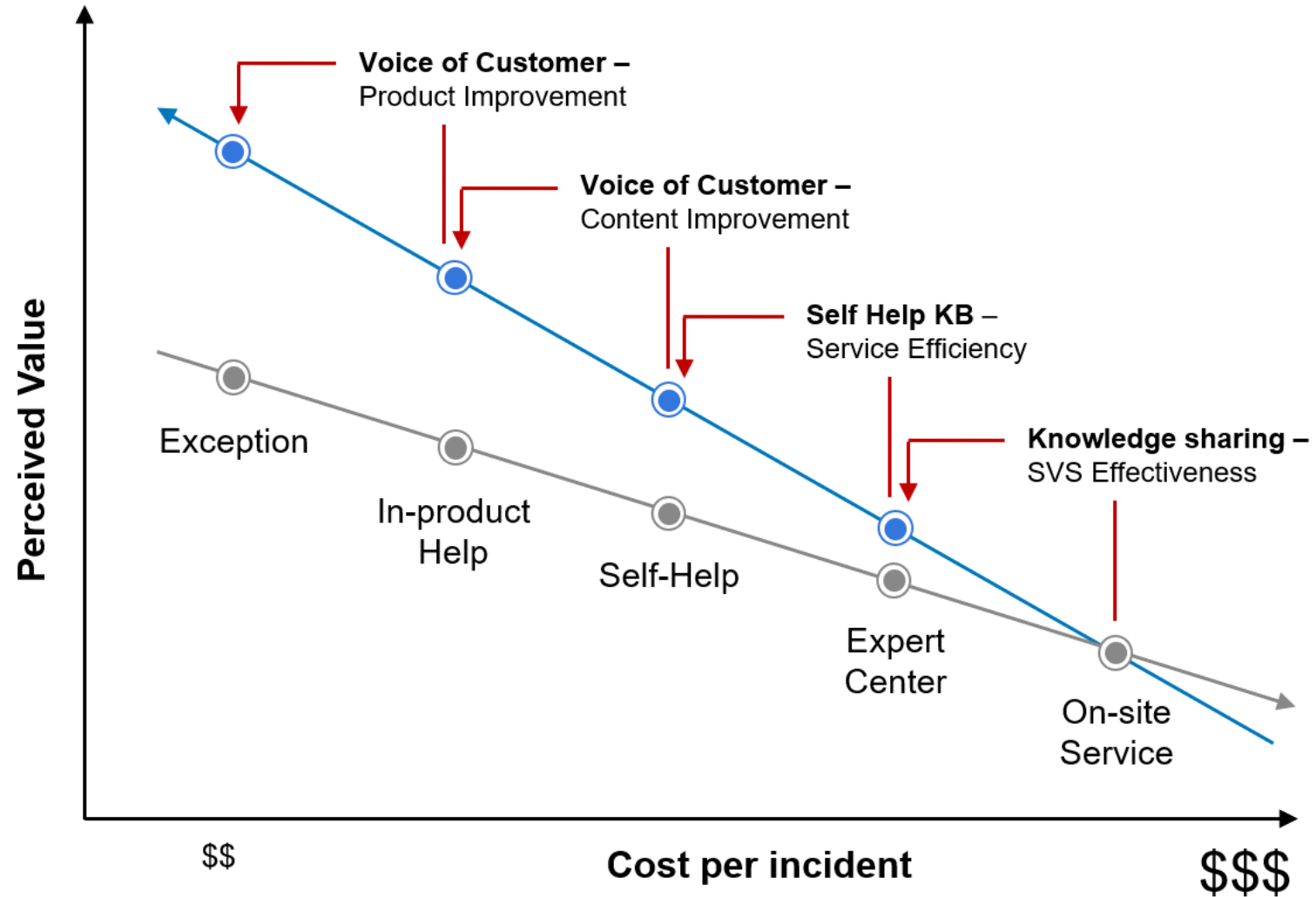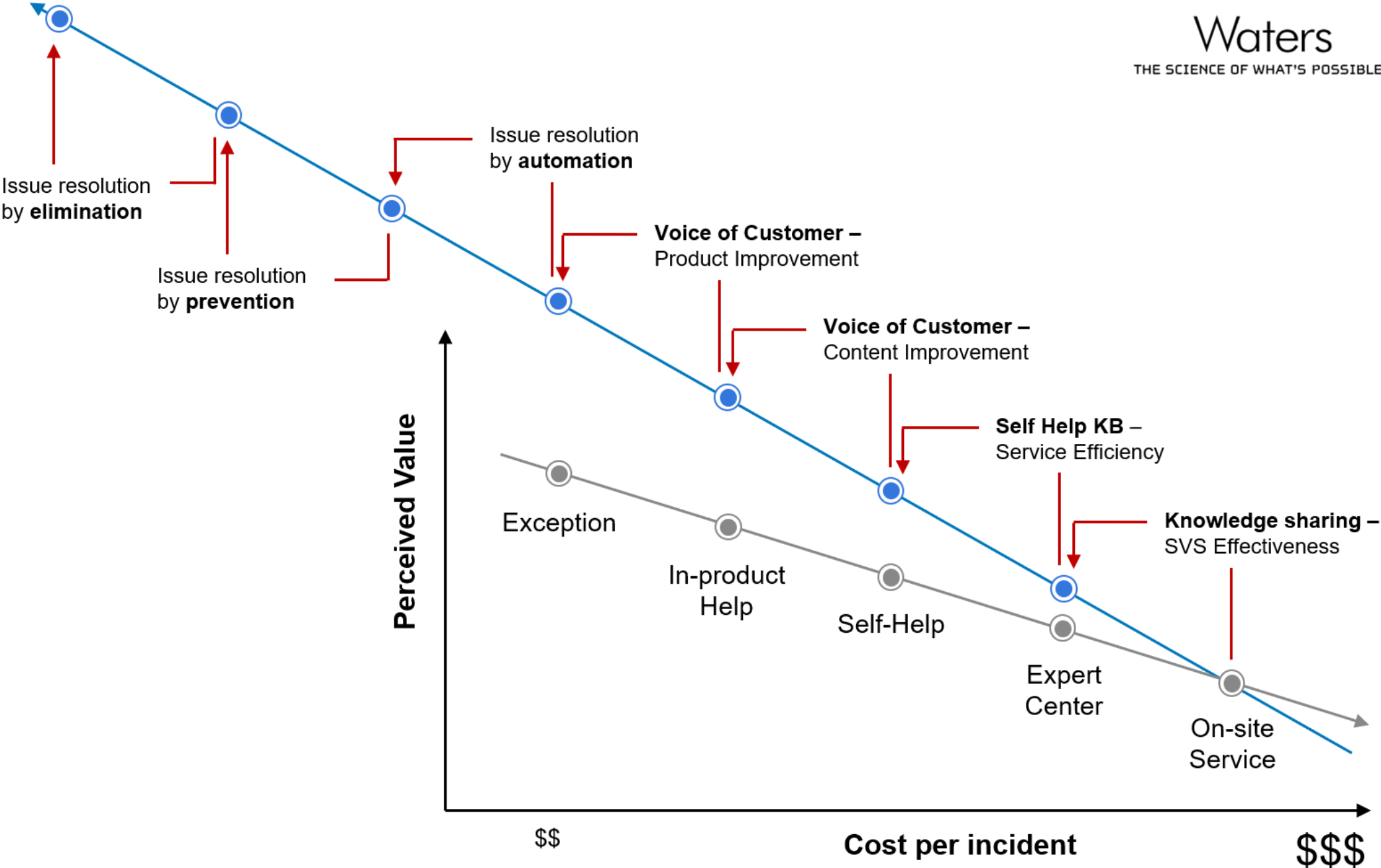
Questions?

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Thank you
for joining us today!
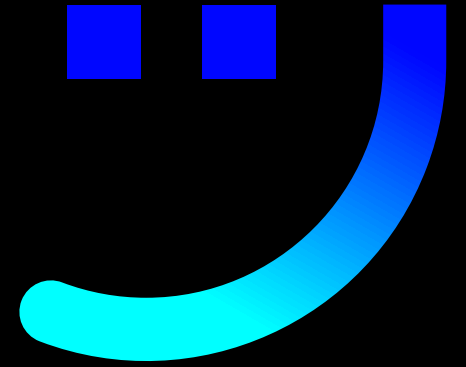
More questions? Please don't hesitate to reach out…

- Annette Miesbach, Annette.Miesbach@nice.com, www.nice.com,

- Marc Noble, Marc_Noble@waters.com

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